	In the Matter of Carrier Services Group, Inc
1	STATE OF NEW YORK
2	COUNTY OF BROOME
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4	Broome County Industrial Development Agency
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6	In the Matter of the Application
7	of
8	CARRIER SERVICES GROUP, INC,
9	
10	A Public Hearing held at 44 Park Street, Fenton,
11	New York, on the 10th day of March, 2017, commencing at
12	1:10 PM.
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14	BEFORE: JOSEPH MEAGHER, ESQ
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17	REPORTED BY: CZERENDA COURT REPORTING, INC 71 State Street
18	Binghamton, New York 13901-3318 TROY KELLEY
19	Shorthand Reporter Notary Public
20	Binghamton - (607) 723-5820 (800) 633-9149
21	(000) 000 7149
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MR. MEAGHER: Good afternoon. My name is Joseph Meagher and I am counsel to the Broome County Industrial Development Agency. The Agency is conducting a hearing today pursuant to General Municipal Law Section 859A to seek public comment on an application for financial assistance submitted by Carrier Services Group, Inc, in connection with a proposed 800,000 square foot warehouse/distribution center with 100 adjacent parking spots to be located at 1151 Hoyt Avenue in the Town of Fenton, the County of Broome and the State of New York.

The acceptance of the filing by the Agency does not infer any position on the approval or disapproval of the financial assistance requested. No position will be taken by the Agency until the public hearing is concluded.

A copy of the application along with the cost benefit analysis prepared by the Agency is available at the offices of the Agency for your review.

Notice of this hearing was

published in the PRESS & SUN BULLETIN on February 24, 2017. I request that each person wishing to speak state his or her name, and if you are speaking on behalf of an entity or organization, please identify that entity or organization. This hearing will remain open until all public comment is concluded.

First, I am going to ask Tom Gray,
Senior Deputy Director of Operations for the
Agency, to explain the application and the
benefits that have been requested by Carrier
Services Group, Inc.

Tom.

MR. GRAY: Thanks. Carrier

Services Group is purchasing the former

Department of Defense Hillcrest depot site

as its new world headquarters location for

asset management and services. From this

location CSG will offer a complete portfolio

of office management services for its Tier 1

and Tier 2 customers to include such

companies as Verizon, Centurylink, Frontier,

Level 3 and others. CSG has purchased 46

1	acres, including two buildings, totalling
2	approximately 400,000 square feet, and they
3	have requested a standard ten-year pilot
4	from the Agency.
5	MR. MEAGHER: Does anyone wish to
6	speak either for or against this
7	application? As I mentioned before, when
8	you stand to speak, give us your name, and
9	if you're speaking on behalf of an
10	organization, the organization that you're
11	associated with.
12	A SPEAKER: May I ask questions?
13	MR. MEAGHER: It's really not a
14	question and answer session, but we'll take
15	any question. You may have to answer it.
16	A SPEAKER: The application is for
17	a ten-year pilot, correct?
18	MR. MEAGHER: Correct.
19	A SPEAKER: For that pilot the
20	applicant is expected to accomplish
21	something?
22	MR. MEAGHER: Yes.
23	A SPEAKER: Like have an ongoing
24	business and a certain numbers of employees?

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MR. MEAGHER: Expected to complete the renovation of the facility as indicated in the application, and to hire a certain number of employees.

A SPEAKER: By the way, my name's Gary Holcomb, I'm with the local Town of Fenton Town Board.

I have seen these types of things occur many, many times. I am less than impressed with the results that have happened with these things. In other words, the applicant typically says we're going to have 100 jobs or 200 jobs or 300 jobs or whatever it turns out to be, and they very seldom, if ever in my opinion, meet those goals. It just seems to me that maybe rather than having a ten-year pilot, that maybe we approve a ten-year pilot with a five-year review or a five-year plan to determine whether or not we're meeting the goals from both sides of the objectives. I don't know if that can be changed, but I'm just saying that rather than just saying, okay. I'm going to commit this number of

jobs over the ten years and at the end of the ten years it did happen or it didn't.

Let's take this in steps.

MR. MEAGHER: The jobs and the performance is monitored on a yearly basis. They have to supply certifications to the Agency of the number of full-time employees, part-time employees. We keep track of sales, tax abatements, where it was spent on, how much went into the project in terms of equity, but it's a yearly monitoring that we do.

MR. GRAY: To Joe's point, frankly in the past we hadn't done a very good job of doing that. In the last three or four years we've instituted a monitoring system, as Joe indicated, that is annual. So, we look at the beginning of the pilot, and as they progress are they doing what they said they did and we do have recourse in the event that they are not coming close or not even -- let's say, we would look closely if they were to create X and they weren't coming close to that. We would have a

meeting with those folks to find out what
the problem was, whereas in the past the
pilot just continued and if they created the
jobs, fine. If they didn't, that was fine,
too. So, we do have a system in place that
in the past was in place but I don't think
was as detailed as the one that we have now.

A SPEAKER: It just looked like a, you know, a win-lose situation rather than a win-win in the past.

MR. GRAY: In some instances.

MR. MEAGHER: So you're clear. We never roll back taxes. These are all abatements on new taxes going forward. So, you don't come in and make an application on a building that's paying, say, 50,000 in taxes and we move it down to 30. In this particular project it's an abatement on what is going to be the increased assessment going forward because of the improvements that they're doing at the facility.

In a large number of the projects
the taxes were previously on vacant land and
someone with a pilot incentive has now

constructed a building, and so they have to 1 spend that money and have to make that 2 3 improvement in order to be able to --A SPEAKER: This project, I don't 5 think has been on tax forever. 6 MR. MEAGHER: For example, this one has never had one. 7 MR. GRAY: It's never been on the 8 tax roll. 9 10 MR. MEAGHER: But there is an 11 assessment and the new taxes -- the new 12 pilot will be based on the increased 13 assessment relative to the improvements. MR. GRAY: So, the town will 14 15 actually be getting revenue you never had 16 before. 17 MR. MEAGHER: Right. Actually, 18 all IDA projects are that way. We never 19 take away -- we may reduce what you might 20 have gotten. Like I just come in and I'm 21 not asking for any assistance in opening a 22 new building or renovating a building, okay. Anyone else like to be heard? 23 24 A SPEAKER: I'm Mike Husar from

the Town of Fenton, also. You know, as the project's been explained to us there are a couple of issues that we're concerned with that are not deal-breakers. But traffic to that area, the residents are concerned and, you know, it's sort of a quiet neighborhood with no other real access.

I believe at our last meeting when we talked with anybody about this projet, they said they were going to reach out to the neighbors to let them know about this public hearing with individual notices or letters to the neighbors. I don't believe that has happened.

MR. MEAGHER: It certainly hasn't happened on our behalf. We weren't aware of any promises to that effect that had been made. We followed what our ordinary course is which is, which is we have to post an advertisement in the paper and then do a posting here at the Town Hall.

A SPEAKER: I'm not as old as you,

Joe, my memory is good from what I -
MR. MEAGHER: I needed that.

1	A SPEAKER: from what I hear.
2	A ten-year pilot, as the project's been
3	explained to us, there's not a lot of work
4	to be down other than make it look fancy.
5	You know, it's basically bringing machines
6	in and they go to work. So, why do they
7	need ten years to get organized?
8	MR. MEAGHER: Well, that is the
9	the standard pilot that we offer for someone
10	who's coming in and doing renovations.
11	MR. GRAY: On an existing
12	building.
13	MR. MEAGHER: The increased
14	assessment is phased in over the first five,
15	and then the next five years. That's just
16	our program.
17	A SPEAKER: So, no increase in
18	taxes until the end of that?
19	MR. MEAGHER: No. No. It
20	will be a 75 percent reduction in the
21	increase over if I recall correctly, it's
22	over the first three years. Then a 50
23	percent reduction over the next five and a
24	25 percent reduction over the last two.

After the ten years, it's full taxation. So, the abatement is phased out, if you will, not phased in.

So, if the taxes were 100,000, they would pay 25 the first year -- the first three years, then 50,000 the next five and then 75,000 for the --

MR. GRAY: Excuse me, Joe. I think the first three is frozen.

MR. MEAGHER: That's what it is.

It's frozen at what the current level was,
but then they're phased in 50, 75.

A SPEAKER: In reviewing the project from the IDA's perspective, you said you're reviewing them better now. I never saw any of the projects shut down that didn't create any jobs. I saw a lot of business people get a lot of nicer property, but now you say now you have a recourse.

What's the recourse?

MR. GRAY: Well, we have clawback provisions in our application where we can end the pilot. We can require repayment of back taxes if it's an egregious situation.

I'm going to be honest with this gentleman and you about the process. We had a process, it was basically a chart listing all the pilots, and to Joe's point, the jobs you have to retain and create.

We have had a new Board in the last couple of years that have taken that chart and said, okay. Let's really make this thing worthwhile, and they have. At the same time we've altered our application to make sure that the folks that are filing for these pilots right out of the gate realize that if they say they're going to do A, B and C, that we're going to be monitoring that, and if they don't, we can do D, E and F. So, it's a new monitoring system that has some hooks on it that in the past didn't. We are hoping that that works.

A SPEAKER: We don't as a town know what they have projected for their accomplishments during the pilot. They told us initially that they would have eight to ten employees, and then if they became a center point for all of this reclamation

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work, that they could become a headquarters and have, you know, be the new IBM of the Triple Cities, you know, and what are they promising in the pilot?

MR. GRAY: A lot of times it's a tradeoff, too. I mean, there's some companies that ask for a pilot that only create a handful of jobs, but maybe what they're doing is reinvesting, investing in the community, in this case in property that's never been on the tax rolls. So, they're taking facilities and updating them and putting them on the tax rolls. They may only be creating a half a dozen or so jobs, but the additional revenue to the town is something that the idea IDA Board would look favorably at.

A SPEAKER: But you're concerned with the creation of jobs, too?

MR. GRAY: Of course.

MR. MEAGHER: We're concerned with creation, but this is taking a facility that's been in disuse and disrepair for how many years?

A SPEAKER: A long time.

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MR. MEAGHER: A long time. It's very hard to get somebody to come in and invest real dollars. So, the tax dollars are an incentive, but the investment is real dollars. They either have to go out and borrow or dig into their pockets to fix up this property, and people and entities that are willing to do that are few and far between. That's the purpose of the incentive.

MR. GRAY: And if the project expands, if they're successful, then maybe they're interested in taking the additional buildings, which would be additional tax revenue for the town. Because at this site, frankly, you can't do too much with it, and if these folks are successful and are interested in expanding, then that would be a benefit for the town I think.

MR. MEAGHER: Any other questions?

A SPEAKER: My name's Gerry

Sabato; I own a residence right there in

Hillcrest. Why my neighbors aren't here is

because they don't know. So, my question is in your IDA do you look if that causes an impact or what they're going to do?

MR. MEAGHER: Sure.

A SPEAKER: Because it's been a big part in the one of the conversations with the town already. There's a very serious traffic flow problem, big time. I just want to know that in the application, that you're going to look at that.

MR. MEAGHER: It's not that we're unconcerned about it, but to be --

A SPEAKER: I'm all for small business, I have no problem with that.

MR. MEAGHER: It's not that we're unconcerned about those impacts, but it's a little bit beyond the scope. The Agency really consists of four people. You know, we can't -- we don't have the ability to do a traffic study, to do those kinds of things. Those are done through the town actually, through the Planning Board, getting your -- I assume they're going to need some state DOT permits relative to

traffic, but isn't --1 A SPEAKER: That's one of -- I 2 3 mean, that's what that whole site plan and review is is under our auspices right now is 5 trying to figure out how we're going to deal 6 with zoning and other kinds of issues. 7 MR. MEAGHER: Absolutely. We really lack the expertise. We don't have 8 the staff. 9 10 A SPEAKER: Yeah. You're just 11 looking at this business as a business. 12 MR. MEAGHER: As a financial 13 incentive. 14 A SPEAKER: Right. 15 MR. MEAGHER: But, you know, we 16 don't exempt anybody and don't have the 17 authority to exempt anyone from the burdens 18 of going through the planning process with the town, and Sarah could answer this 19 2.0 better. Obviously this is -- it would be a 21 project that the county would have to be on notice of, DOT would have to be on notice. 22

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A SPEAKER: That's a 239 review.

MR. MEAGHER: The 239 review.

There are a lot of other people --1 A SPEAKER: There's other steps 2 3 before you.... MR. MEAGHER: Well, they don't -we aren't necessarily parallel. We're 5 parallel but not in time. I mean, we're not 6 chronologically synced. We could approve 7 this and the Planning Board could turn it 8 9 down, and that means there's no project. Or 10 the Planning Board could say the project as 11 presented is not going forward, but if you 12 build an access road out here and get DOT to 13 put in a traffic light there, this and that, 14 then we'll approval it. Again, that's what 15 those bodies do, and they certainly are far 16 better equipped to do them than we are. 17 Anybody else, any other questions 18 or comments? Dave, feel free to speak. A SPEAKER: I will if needed. 19 20 A SPEAKER: I've got a question. 21 You mentioned -- I'm Tom Spicer from the 22 local IDEW, the local electricians. You mentioned 80,000 square foot? 23

MR. GRAY: There's two buildings.

1	MR. MEAGHER: Of 400 each.
2	A SPEAKER: Okay. It is
3	A SPEAKER: Two buildings of 200
4	each.
5	A SPEAKER: So, 400 total.
6	MR. MEAGHER: 200 each, Dave?
7	A SPEAKER: Yes.
8	MR. MEAGHER: Okay. We got it
9	wrong. It's one big facility.
10	A SPEAKER: I've done quite a bit
11	of work up there.
12	MR. GRAY: I'll change that.
13	A SPEAKER: I heard 80,000 and I
14	was like
15	MR. MEAGHER: I just know it's
16	big.
17	A SPEAKER: There are two more
18	buildings there that they didn't purchase.
19	A SPEAKER: Okay.
20	A SPEAKER: That would make it a
21	total for the whole facility beyond what
22	they purchased.
23	A SPEAKER: There's three large
24	buildings that the county owns, plus the

dormitory or administration building up 1 2 front, which is historical. 3 A SPEAKER: They bought the two in the front. 5 A SPEAKER: Yes. 6 MR. MEAGHER: Let the record reflect that the speaker was David Hamlin 7 from Broome County Real Property Tax 8 9 Services. 10 Does anyone else wish to be heard? 11 (Whereupon there was no response) 12 MR. MEAGHER: All right. 13 being no further comments, I am going to 14 draw this hearing to a conclusion. 15 reporter will prepare a transcript which will be submitted to the Board of Directors 16 17 of the IDA for their consideration in 18 deciding whether or not to grant an 19 abatement or a pilot and other tax benefits 2.0 to this project. 21 May I make a side A SPEAKER: 22 comment before we finish? 23 MR. MEAGHER: You can go on the 24 record.

A SPEAKER: I would like to say 1 2 that the town is working those issues that 3 we talked about concerning the site plan. If that can come to a good, favorable 4 5 conclusion, I think that we all would like to see something like this happen in this 6 area so that the facility can get back on 7 the tax rolls and get a good, useful 8 9 purpose. So, if you need any -- you know, 10 from that perspective, I'm certainly in favor of it. 11 12 MR. MEAGHER: Okay. Anyone else? 13 (Whereupon there was no response) 14 MR. MEAGHER: Let the record 15 reflect that it is 1:25 on March 10th. This 16 hearing is now concluded. Thank you all 17 very much. 18 (Whereupon the matter was 19 concluded) 20 21 22 23

STATE OF NEW YORK COUNTY OF BROOME I, TROY KELLEY, Shorthand Reporter, do certify that the foregoing is a true and accurate transcript of a Public Hearing in the matter of the Application of Carrier Services Group, Inc, held in Fenton, New York, on March 10, 2017. TROY KELLEY Shorthand Reporter Notary Public CZERENDA COURT REPORTING, INC 71 State Street Binghamton, New York 13901-3318